



MINUTES OF THE BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES, STATE OF CALIFORNIA

Violet Varona-Lukens, Executive Officer
Clerk of the Board of Supervisors
383 Kenneth Hahn Hall of Administration
Los Angeles, California 90012

Chief Administrative Officer
Auditor-Controller
Director of Children and Family Services

At its meeting held January 25, 2005, the Board took the following action:

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The following item was called up for consideration:

The Director of Children and Family Services' recommendation to approve and authorize the Director to execute two form amendments to the Wraparound Phase I and Phase II agreements with seven agencies to extend the term of 11 agreements for six months and revise the payment structure for Federally eligible children participating in the Wraparound program, for continuation of coordinated services to improve health, safety and survival, and emotional and social well-being outcomes for children and families, at a total estimated cost of \$22,153,824, financed using 40% State revenue in amount of \$8,861,530 and a 60% net County cost of \$13,292,294, effective February 1, 2005 through July 31, 2005, with an option to extend for two additional three-month periods, from August 1, 2005 through October 31, 2005, and from November 1, 2005 through January 31, 2006, respectively; also authorize the Director to exercise the two three-month extension options, if the extensions are necessary to avoid a lapse in Wraparound services, pending completion of a new solicitation.

Supervisor Molina made the following statement:

"Wraparound is a strength-based, family-centered approach that allows greater flexibility in the use of foster care dollars to respond to the varying multiple and complex needs of children who are in foster care or at risk for being placed or institutionalized. Since the implementation of the wraparound approach in the Department of Children and Family Services, the County program has been reviewed for outcomes, but has not been reviewed fiscally. However, University of California in Berkeley and California Department of Social Services performed an overall evaluation of the State program and concluded that Wraparound did not routinely achieve better outcomes for children, nor was it cost neutral to the Federal government. As a result, the Federal government lowered its reimbursement rate.

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“The Department and the Board should be made aware of the successes and limitations of the County’s Wraparound contracts, as well as funding problems. A thorough review of this program is needed before the Department of Children and Family Services proceeds with its upcoming solicitation.”

Therefore, on motion of Supervisor Molina, seconded by Supervisor Antonovich, unanimously carried, the Board took the following actions:

1. Adopted the Director of Children and Family Services’ attached recommendations;
2. Instructed the Director of Children and Family Services and Chief Administrative Officer to:
 - Determine, in conjunction with the Auditor-Controller, the average cost for agencies to provide Wraparound services, based on actual Fiscal Year 2003-2004 data, and Fiscal Year 2004-2005 year-to-date data, being required to be provided by the Wraparound agencies;
 - Review, in consultation with the Director of Mental Health and Interim Chief Probation Officer, target population for Wraparound services delivery options, if any;
 - Continue to work, in consultation with the Director of Mental Health, Auditor-Controller and Interim Chief Probation Officer, on the identification of alternative payment structure for Wraparound and maximization of mental health and other revenue sources to fund Wraparound services; and
 - With the Auditor-Controller, report back to the Board in 90 days addressing recommendation(s) for alternative payment structures for Federally eligible children, and alternative Wraparound service delivery options, including a cost analysis; and
3. Instructed the Auditor-Controller and Director of Children and Family Services to conduct regular program and fiscal audits of Wraparound agencies; and

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19 (Continued)

4. Instructed the Auditor-Controller to develop a checklist for Department of Children and Family Services' monitors and oversee Department of Children and Family Services' monitoring of contracts.

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Attachment

Copies distributed:

Each Supervisor

County Counsel

Interim Chief Probation Officer

Director of Mental Health